



*Long Term Financial Plan*



# Welcome

*The Long Term Financial Plan is an element of the strategic framework that considers the financial implications over the next 10 years.*

## Contents

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Purpose	3
CEO Financial Sustainability Statement and Summary	4
Basis of preparation & assumptions	5
Financial Indicators	6
Financial Statements & indices - in summary	7
What this means for the community	8
Risks and Sensitivities	9
Financial Statements	10

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# Purpose

- The long term financial plan (LTFP) integrates the financial implications all of Councils plans, including
  - Strategic Plan – Your Place your space
  - Infrastructure Asset Management Plans
  - Annual Business Plans
- The Plan demonstrates Councils Financial commitment to sustainability, its strengths and weaknesses and its proposed path forwards.
- This report is the key tool to communicate financial sustainability and the associated challenges in achieving ongoing sustainability,

The *Local Government Act 1999* requires Council to prepare a Long Term Financial Plan (LTFP) as part of its Strategic Management Plans. Council considers that its Long Term Financial Plan (LTFP) is a fundamental instrument of accountability and provides projections for Council's planned activities over a ten year It ensures that financial resources are deployed in areas that align with Council's Strategic timeframe.

Our vision is to preserve and celebrate the Hills' unique character and environment, with sustainable practices in rural landscapes. We aspire to cultivate a safe, resilient and welcoming community that honours our heritage, and encourages creativity and innovation.

# Financial Sustainability Statement

Throughout the 2024/25 financial year Council has conducted a comprehensive review of the assumptions and methodologies used in its financial planning and reporting. It has also considered core assumptions used in its asset management planning processes in depth.

These reviews have led to a reassessment of Council's financial sustainability, with Council reporting material deficits 2023/24 and 2024/25 while forecasting more to come.

This Long Term Financial Plan sets out the path to a more financially sustainable Council. A reduction in expenditure especially around the development of new assets and infrastructure was required to avoid higher rate increases.

Maintaining the investment in existing assets, ensuring that they are maintained appropriately while reducing expenditure on building new assets is fundamental to improving Councils financial strength.

The initial years of the plan include rates rises that are higher than those proposed in the past. This is necessary to put Council back on a financially sustainable path. Council expects to be back in surplus by 2029 and be able to fund the asset renewal programs which have become significantly more expensive following the significant increases in construction costs in recent years.

This new LTFP sets demonstrates Councils commitment to being financially sustainable and able to support the Community in the long term.

# Basis of preparation

The Long Term Financial Plan allows for the effects of inflation in future years. Therefore, future costs are assumed to be higher than current costs due to inflation decreasing the purchasing power of money.

The Long Term Financial Plan is prepared in conjunction with Councils Strategic Framework which includes the Strategic Plan ‘Your Place, Your Space’, and Councils Infrastructure Asset Management Plans (IAMP’s) and associated Frameworks.

Alignment with Councils existing IAMPS and other asset management practices means that the funding requirements established in those plans are incorporated into the financial planning.

Forecasting income and expenditure over a ten year period requires assumptions to be made, and the accuracy of the forecasts are dependent on these assumptions.

The first assumption is that the business of Council will substantially continue in an unchanged manner except where Council determines to make changes.

Unforeseen changes in the statutory environment could change these forecasts.

A number of financial and economic assumptions are also required. These include the level of population growth and the increase in the level of rates.

Councils’ costs are assumed to follow the Consumer Price index, and this forecast is based on the Reserve Bank of Australia and its targets.

<b>Asset Management</b>	Annual increase in asset values over the next ten years is set at 4%. This has been derived from the average increase over the previous 20 years.
<b>Service levels</b>	No increase beyond projects listed, no reductions currently identified. A review process is being prepared with any proposed changes to be consulted on.
<b>Rates</b>	An increase above CPI in financial year 2025/26 of 4%, 1.5% in the following three years and reducing again to an annual increase of 0.5% above CPI.
<b>Interest expense</b>	There is an assumption of small decrease in interest rates being charges (0.25%) but no return to the historical low rates is assumed to occur.
<b>Growth</b>	The plan assume that growth initially continues at 0.8% but slows over the first few years to a long term level of 0.4%.
<b>Inflation</b>	The March quarter CPI released by the Australian Bureau of Statistics is 2.2%. Significant contributors to this are electricity costs and tertiary education.
<b>Payroll costs</b>	Increases in payroll costs are expected to closely follow CPI, depending on the relevant agreement.

# Financial Indicators

## Operating Surplus

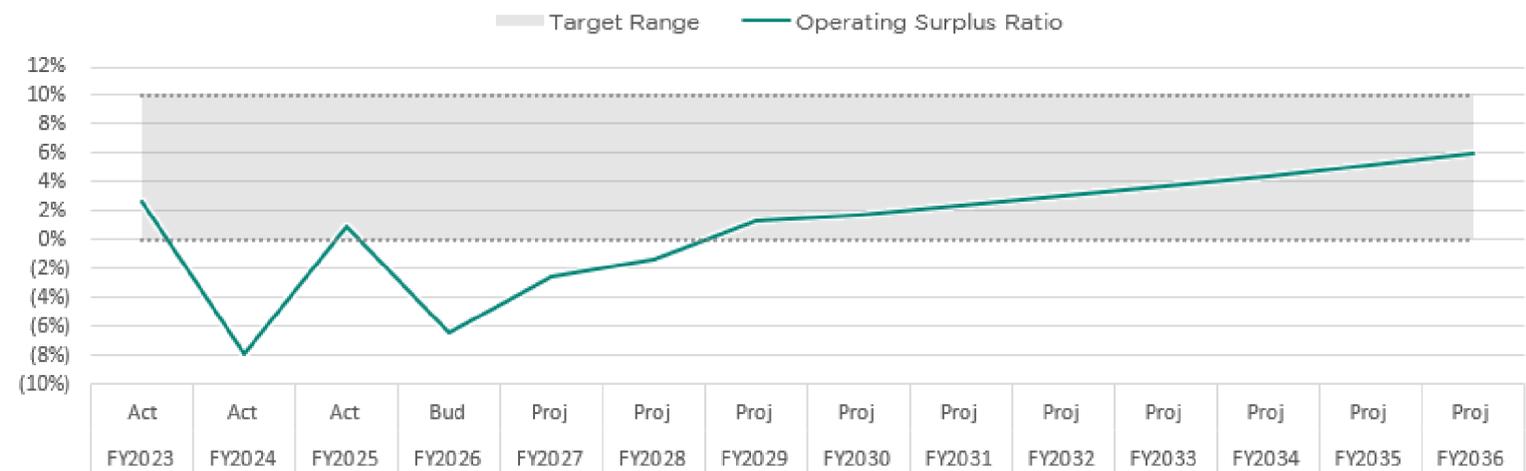
The operating surplus ratio shows if the operating revenue is sufficient to meet all operating expenses and whether current ratepayers are paying for their consumption of resources.

The ratio is the operating surplus as a percentage of total operating income. A negative ratio means operating expenses are greater than income.

Proposed target: 1-10% surplus over 10 years.

The plan achieves an average deficit of 1.2%.

Operating Surplus Ratio



## Asset Renewal

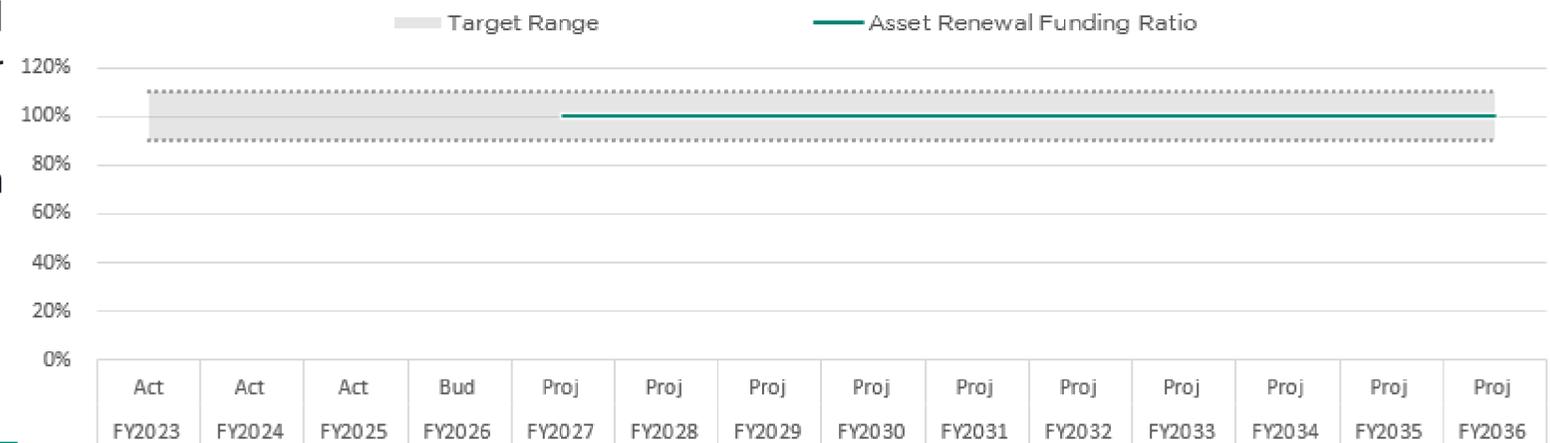
Net Financial Liabilities is an indicator of the Council's total indebtedness and includes all Council's obligations including provisions for employee entitlements and creditors.

The ratio is the total financial liabilities as a percentage of total operating income.

Proposed target: 90-110% every year.

The plan achieves 100% every year.

Asset Renewal Funding Ratio



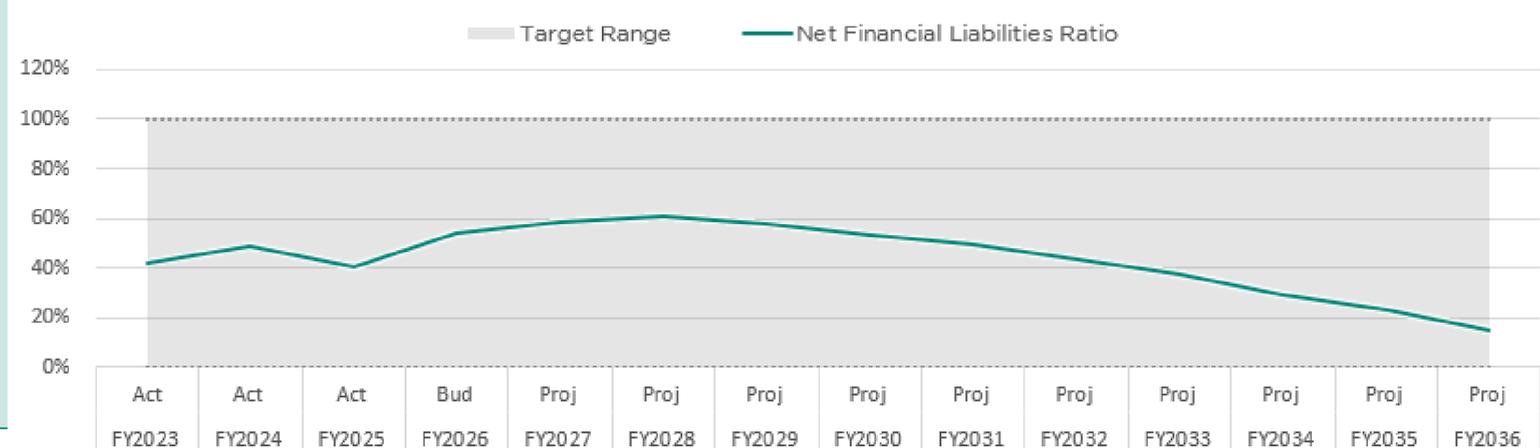
## Net Financial Liabilities

This ratio indicates whether a Council is renewing or replacing existing infrastructure assets at the same rate that its asset management plan requires.

The ratio is the total financial liabilities as a percentage of total operating income.

Proposed target: <100%.

Net Financial Liabilities Ratio



# Financial Statements

## Statement of Comprehensive Income

This Statement provides a 10 year projection of the state of Council's annual operating result (ie. the surplus or deficit between its annual spending and revenue. As this statement outlines the intended sources of total operating income (such as rates, grants and other fees and charges) for the period to which the LTFP relates, it provides details of council's funding approach to the funding of services and infrastructure of the council. It can be seen that Council has a heavy reliance on rates and to a lesser extent grants with rates constituting over 85% of Operating Income.

## Statement of Financial Position

This Statement provides a 10 year projection of Council's assets and liabilities using the projected 2025-26 Budget as the base year. The projections result from proposed capital expenditure emanating from the Asset Management Plans and adopted strategies, together with borrowings necessary to meet those capital requirements, and net funding generated by operations.

## Uniform Presentation of Finances

In accordance with the requirements of Local Government (Financial Management) Regulations 2011 this section of the LTFP presents the financial position of Council for the next 10 years in the mandated format consistent across the Local Government sector.

This section of the LTFP is broken into the following key elements:

- A summary of all operating income and expenditure to highlight the Operating Surplus/(Deficit)
- Net outlays on existing assets after providing for depreciation and proceeds from any replacement asset sales
- Net outlays on new and upgraded assets after providing for grants received and proceeds from any surplus asset sales
- Details of the financial transactions relating to Council's Net Lending/borrowing Position to highlight Council's approach to funding services & infrastructure
- Key indexation forecasts and interest rate projections for borrowings and investments

# What this means for the community

## Rates

Increases above inflation are required to bring the Council into a financially sustainable position. The most material driver for these are the increases in construction costs which has impacted the costs of asset maintenance.

The proposed increase above CPI are 4% in 2025/26, 1% in the following two years and then a continuing level of increase of 0.5% for the remainder of the plan.

## Services

This plan assumes that service levels across Council are generally maintained at their current level with some increases associated with new and upgraded capital works. Council may choose to review the service level and make changes. Any changes will most likely lead to changes in financial forecasts.

## Asset management

The management of Councils portfolio of assets will continue in accordance with Councils adopted Infrastructure Asset Management Plans.

### Planning ahead

Looking further into the future other key projects included in the plan include,

- i) Gumeracha Oval irrigation
- ii) Town and Precinct planning & beautification framework.
- iii) Replacement of external cladding at Coventry Library
- iv) Development and implementation of renewal frameworks for,
  - a. Play Spaces
  - b. Toilets
- v) Development and implementation of a New and upgrade Footpath plan.

## Unallocated funds

In the later years of the plan (years 5 to-10) there is allowance for funding of over \$1.5m in unallocated operating budget per year and an average of \$2.8m in capital budget.

# Risks & sensitivities

Underpinning the long term plan are multiple assumptions. Significant changes in interest rates, asset valuations, inflation amongst others can all change the financial forecasts.

Sensitivities to these assumptions can demonstrate the risks inherent in this plan.

The current LTFP forecast an average operating surplus of 1% over the first ten years.

If interest rates on Councils debt increases at 1% the additional cost in the early years is around \$200k, but over the life of the plan it only decreases the surplus by 0.1%. Council's financial position is not highly sensitive to interest rates.

However, the value of Councils assets is assumed to increase on average 4% per year in the plan, this in turn increases the cost of renewing and replacing assets.

If these values increase on average 5% for ten years then Councils surplus is reduced to an average of 0.4%, and if revaluations reach an average of 6% then Councils surplus will become a small deficit. This demonstrates how sensitive Councils financial position is to the costs of asset management.

Major local, national and international events can impact significantly. Bushfires and the COVID Pandemic are obvious examples of this. Added to this is the ongoing review of Councils boundaries.

In recent years Council has had to invest heavily following major bushfires, but the financial impacts have been offset through State and Federal grants. However, if Council had to meet these costs itself there would be significant impact on its financial sustainability.

The impact on an additional \$3m cost being incurred in year 5 of the plan would be to reduce Council forecast average surplus from 1% to 0.5% and increase its Net Financial Liabilities ratio in 2035 from 7% to 11%. These are significant but manageable.

It is important that Council acts so as to be in a strong financial position and takes a realistic and robust approach to developing all of its strategic plans.

# Financial Statements 2026 - 2035

# Income Statement

## Adelaide Hills Council LTFP

\$'000	Jun-23 Act	Jun-24 Act	Jun-25 Act	Jun-26 Bud	Jun-27 Proj	Jun-28 Proj	Jun-29 Proj	Jun-30 Proj	Jun-31 Proj	Jun-32 Proj	Jun-33 Proj	Jun-34 Proj	Jun-35 Proj
<b>Income</b>													
Rates	44,401	48,389	51,484	55,087	57,786	60,502	63,285	65,437	67,662	69,962	72,341	74,801	77,344
Statutory Charges	1,428	1,520	1,612	1,671	1,716	1,761	1,807	1,852	1,898	1,945	1,994	2,044	2,095
User Charges	901	934	1,048	1,105	1,135	1,164	1,195	1,224	1,255	1,286	1,319	1,352	1,385
Grants, Subsidies and Contributions - Capital	292	544	901	-	-	-	-	-	-	-	-	-	-
Grants, Subsidies and Contributions - Operating	6,090	4,081	7,790	5,801	6,168	6,398	6,564	6,728	6,897	7,069	7,246	7,427	7,613
Investment Income	37	35	34	25	26	26	27	28	28	29	30	31	31
Reimbursements	306	398	324	313	321	330	338	347	356	364	374	383	392
Other Income	821	512	524	651	669	686	704	721	739	758	777	796	816
Net Gain - Equity Accounted Council Businesses	169	142	55	105	108	110	113	116	119	122	125	128	131
<b>Total Income</b>	<b>54,445</b>	<b>56,555</b>	<b>63,772</b>	<b>64,758</b>	<b>67,928</b>	<b>70,978</b>	<b>74,033</b>	<b>76,454</b>	<b>78,954</b>	<b>81,537</b>	<b>84,205</b>	<b>86,961</b>	<b>89,808</b>
<b>Expenses</b>													
Employee Costs	20,693	21,915	22,651	25,584	27,089	27,861	28,655	29,443	30,252	31,084	31,939	32,818	33,720
Materials, Contracts & Other Expenses	21,273	25,886	25,345	28,335	28,426	29,072	28,853	29,725	30,543	31,383	32,246	33,132	34,044
Depreciation, Amortisation & Impairment	10,479	12,345	14,237	13,777	13,181	13,689	14,190	14,698	15,223	15,776	16,354	16,946	17,575
Finance Costs	551	758	921	1,228	994	1,285	1,330	1,226	1,043	833	538	196	(222)
Net Loss - Equity Accounted Council Businesses	19	79	26	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses</b>	<b>53,015</b>	<b>60,983</b>	<b>63,180</b>	<b>68,924</b>	<b>69,689</b>	<b>71,907</b>	<b>73,028</b>	<b>75,092</b>	<b>77,061</b>	<b>79,076</b>	<b>81,077</b>	<b>83,092</b>	<b>85,117</b>
<b>Operating Surplus / (Deficit)</b>	<b>1,430</b>	<b>(4,428)</b>	<b>592</b>	<b>(4,166)</b>	<b>(1,761)</b>	<b>(929)</b>	<b>1,006</b>	<b>1,361</b>	<b>1,893</b>	<b>2,460</b>	<b>3,128</b>	<b>3,869</b>	<b>4,691</b>
Asset Disposal & Fair Value Adjustments	(1,300)	(2,307)	(2,651)	1,075	-	-	-	-	-	-	-	-	-
Amounts Received Specifically for New or Upgraded Assets	2,283	3,277	2,236	-	-	-	-	-	-	-	-	-	-
Physical Resources Received Free of Charge	551	1,106	1,486	-	-	-	-	-	-	-	-	-	-
Operating Result from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Surplus / (Deficit)</b>	<b>2,964</b>	<b>(2,352)</b>	<b>1,663</b>	<b>(3,091)</b>	<b>(1,761)</b>	<b>(929)</b>	<b>1,006</b>	<b>1,361</b>	<b>1,893</b>	<b>2,460</b>	<b>3,128</b>	<b>3,869</b>	<b>4,691</b>
<b>Other Comprehensive Income</b>													
Changes in Revaluation Surplus - I,PP&E	47,645	76,020	37,460	23,600	28,348	26,380	27,504	28,624	29,713	30,900	32,052	33,296	34,507
Share of Other Comprehensive Income - Equity Accounted Council Businesses	23	1,197	12	-	-	-	-	-	-	-	-	-	-
Movements in Other Reserves	43	(176)	(146)	-	-	-	-	-	-	-	-	-	-
<b>Total Other Comprehensive Income</b>	<b>47,711</b>	<b>77,041</b>	<b>37,326</b>	<b>23,600</b>	<b>28,348</b>	<b>26,380</b>	<b>27,504</b>	<b>28,624</b>	<b>29,713</b>	<b>30,900</b>	<b>32,052</b>	<b>33,296</b>	<b>34,507</b>
<b>Total Comprehensive Income</b>	<b>50,675</b>	<b>74,689</b>	<b>38,989</b>	<b>20,509</b>	<b>26,587</b>	<b>25,451</b>	<b>28,509</b>	<b>29,986</b>	<b>31,606</b>	<b>33,361</b>	<b>35,180</b>	<b>37,165</b>	<b>39,198</b>

## Cash Flow Statement

### Adelaide Hills Council LTFP

\$'000	Jun-26 Bud	Jun-27 Proj	Jun-28 Proj	Jun-29 Proj	Jun-30 Proj	Jun-31 Proj	Jun-32 Proj	Jun-33 Proj	Jun-34 Proj	Jun-35 Proj
<b>Cash Flow from Operating Activities</b>										
Receipts										
Rates	55,087	57,873	60,271	63,049	65,253	67,471	69,765	72,137	74,590	77,126
Statutory Charges	1,671	1,716	1,761	1,807	1,852	1,898	1,945	1,994	2,044	2,095
User Charges	1,105	1,135	1,164	1,195	1,224	1,255	1,286	1,319	1,352	1,385
Grants, Subsidies and Contributions - Operating	5,801	6,168	6,398	6,564	6,728	6,897	7,069	7,246	7,427	7,613
Investment Income	25	26	26	27	28	28	29	30	31	31
Reimbursements	313	321	330	338	347	356	364	374	383	392
Other Income	651	669	686	704	721	739	758	777	796	816
Payments										
Payments for Employees	(25,584)	(27,089)	(27,861)	(28,655)	(29,443)	(30,252)	(31,084)	(31,939)	(32,818)	(33,720)
Payments for Materials, Contracts & Other Expenses	(28,335)	(31,537)	(29,071)	(28,916)	(29,778)	(30,312)	(31,440)	(32,029)	(33,187)	(33,718)
Finance Payments	(1,228)	(994)	(1,285)	(1,330)	(1,226)	(1,043)	(833)	(538)	(196)	222
<b>Net Cash Provided By (or Used In) Operating Activities</b>	<b>9,505</b>	<b>8,288</b>	<b>12,420</b>	<b>14,783</b>	<b>15,707</b>	<b>17,037</b>	<b>17,860</b>	<b>19,370</b>	<b>20,421</b>	<b>22,243</b>
<b>Cash Flow from Investing Activities</b>										
Receipts										
Amounts Received Specifically for New / Upgraded Asset	-	-	-	-	-	-	-	-	-	-
Grants, Subsidies and Contributions - Capital	-	-	-	-	-	-	-	-	-	-
Sale of Replaced Assets	1,075	-	-	-	-	-	-	-	-	-
Sale of Surplus Assets	-	-	-	-	-	-	-	-	-	-
Payments										
Expenditure on Renewal / Replacement of Assets	(17,152)	(13,453)	(11,862)	(12,213)	(10,421)	(12,631)	(11,455)	(12,775)	(11,417)	(14,008)
Expenditure on New / Upgraded Assets	(2,583)	(2,846)	(3,809)	(2,912)	(3,192)	(2,977)	(2,619)	(3,072)	(2,874)	(3,337)
<b>Net Cash Provided By (or Used In) Investing Activities</b>	<b>(18,661)</b>	<b>(16,299)</b>	<b>(15,671)</b>	<b>(15,125)</b>	<b>(13,614)</b>	<b>(15,608)</b>	<b>(14,074)</b>	<b>(15,847)</b>	<b>(14,292)</b>	<b>(17,345)</b>
<b>Cash Flow from Financing Activities</b>										
Receipts										
Proceeds from Borrowings	9,051	78,349	80,011	84,593	89,478	97,900	103,824	112,927	119,751	131,040
Proceeds from Bonds and Deposits	-	-	-	-	-	-	-	-	-	-
Payments										
Repayment of Borrowings	-	(69,982)	(76,760)	(84,251)	(91,571)	(99,329)	(107,611)	(116,450)	(125,880)	(135,938)
Repayment of Lease Liabilities	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Provided By (or Used In) Financing Activities</b>	<b>9,051</b>	<b>8,367</b>	<b>3,251</b>	<b>342</b>	<b>(2,093)</b>	<b>(1,429)</b>	<b>(3,786)</b>	<b>(3,523)</b>	<b>(6,129)</b>	<b>(4,898)</b>
<b>Net Increase (Decrease) in Cash Held</b>	<b>(105)</b>	<b>356</b>	<b>0</b>							
Cash & Cash Equivalents at the Beginning of Period	249	144	500	500	500	500	500	500	500	500
Cash & Cash Equivalents at the End of Period	144	500	500	500	500	500	500	500	500	500

# Balance Sheet

## Adelaide Hills Council LTFP

\$'000	Jun-26 Bud	Jun-27 Proj	Jun-28 Proj	Jun-29 Proj	Jun-30 Proj	Jun-31 Proj	Jun-32 Proj	Jun-33 Proj	Jun-34 Proj	Jun-35 Proj
<b>Current Assets</b>										
Cash and Cash Equivalents	144	500	500	500	500	500	500	500	500	500
Trade and Other Receivables	5,126	5,039	5,270	5,506	5,691	5,881	6,078	6,282	6,493	6,710
Inventories	18	18	18	18	18	18	18	18	18	18
<b>Total Current Assets</b>	<b>5,288</b>	<b>5,557</b>	<b>5,788</b>	<b>6,024</b>	<b>6,209</b>	<b>6,399</b>	<b>6,596</b>	<b>6,800</b>	<b>7,011</b>	<b>7,228</b>
<b>Non-Current Assets</b>										
Equity Accounted Investments in Council Businesses	4,346	4,454	4,564	4,677	4,793	4,913	5,035	5,160	5,288	5,419
Infrastructure, Property, Plant & Equipment	636,321	667,787	696,149	724,588	752,128	782,226	811,425	842,970	873,612	907,888
Other Non-Current Assets	247	247	247	247	247	247	247	247	247	247
<b>Total Non-Current Assets</b>	<b>640,914</b>	<b>672,488</b>	<b>700,960</b>	<b>729,512</b>	<b>757,168</b>	<b>787,386</b>	<b>816,706</b>	<b>848,376</b>	<b>879,147</b>	<b>913,554</b>
<b>Total Assets</b>	<b>646,202</b>	<b>678,045</b>	<b>706,748</b>	<b>735,536</b>	<b>763,377</b>	<b>793,785</b>	<b>823,302</b>	<b>855,176</b>	<b>886,157</b>	<b>920,782</b>
<b>Current Liabilities</b>										
Trade & Other Payables	6,787	3,676	3,678	3,615	3,562	3,793	3,736	3,953	3,898	4,224
Borrowings	10,281	-	-	-	-	-	-	-	-	-
Provisions	4,529	4,529	4,529	4,529	4,529	4,529	4,529	4,529	4,529	4,529
Other Current Liabilities	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>21,597</b>	<b>8,205</b>	<b>8,206</b>	<b>8,143</b>	<b>8,091</b>	<b>8,322</b>	<b>8,265</b>	<b>8,481</b>	<b>8,426</b>	<b>8,752</b>
<b>Non-Current Liabilities</b>										
Borrowings	18,070	36,718	39,968	40,311	38,218	36,789	33,003	29,480	23,350	18,452
Provisions	607	607	607	607	607	607	607	607	607	607
Liability - Equity Accounted Council Businesses	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>18,677</b>	<b>37,325</b>	<b>40,575</b>	<b>40,918</b>	<b>38,825</b>	<b>37,396</b>	<b>33,610</b>	<b>30,087</b>	<b>23,957</b>	<b>19,059</b>
<b>Total Liabilities</b>	<b>40,273</b>	<b>45,529</b>	<b>48,781</b>	<b>49,061</b>	<b>46,915</b>	<b>45,718</b>	<b>41,874</b>	<b>38,568</b>	<b>32,384</b>	<b>27,811</b>
<b>Net Assets</b>	<b>605,929</b>	<b>632,516</b>	<b>657,966</b>	<b>686,476</b>	<b>716,461</b>	<b>748,067</b>	<b>781,428</b>	<b>816,608</b>	<b>853,773</b>	<b>892,971</b>
<b>Equity</b>										
Accumulated Surplus	145,326	143,565	142,636	143,641	145,002	146,896	149,356	152,484	156,353	161,044
Asset Revaluation Reserves	460,506	488,854	515,234	542,738	571,362	601,075	631,975	664,027	697,323	731,830
Other Reserves	97	97	97	97	97	97	97	97	97	97
<b>Total Equity</b>	<b>605,929</b>	<b>632,516</b>	<b>657,966</b>	<b>686,476</b>	<b>716,462</b>	<b>748,068</b>	<b>781,428</b>	<b>816,608</b>	<b>853,773</b>	<b>892,971</b>

# Uniform Presentation of Finances

## Adelaide Hills Council LTFP

\$'000	Jun-26 Bud	Jun-27 Proj	Jun-28 Proj	Jun-29 Proj	Jun-30 Proj	Jun-31 Proj	Jun-32 Proj	Jun-33 Proj	Jun-34 Proj	Jun-35 Proj
<b>Income</b>										
Rates	55,087	57,786	60,502	63,285	65,437	67,662	69,962	72,341	74,801	77,344
Statutory Charges	1,671	1,716	1,761	1,807	1,852	1,898	1,945	1,994	2,044	2,095
User Charges	1,105	1,135	1,164	1,195	1,224	1,255	1,286	1,319	1,352	1,385
Grants, Subsidies and Contributions - Capital	-	-	-	-	-	-	-	-	-	-
Grants, Subsidies and Contributions - Operating	5,801	6,168	6,398	6,564	6,728	6,897	7,069	7,246	7,427	7,613
Investment Income	25	26	26	27	28	28	29	30	31	31
Reimbursements	313	321	330	338	347	356	364	374	383	392
Other Income	651	669	686	704	721	739	758	777	796	816
Net Gain - Equity Accounted Council Businesses	105	108	110	113	116	119	122	125	128	131
<b>Total Income</b>	<b>64,758</b>	<b>67,928</b>	<b>70,978</b>	<b>74,033</b>	<b>76,454</b>	<b>78,954</b>	<b>81,537</b>	<b>84,205</b>	<b>86,961</b>	<b>89,808</b>
<b>Expenses</b>										
Employee Costs	25,584	27,089	27,861	28,655	29,443	30,252	31,084	31,939	32,818	33,720
Materials, Contracts & Other Expenses	28,335	28,426	29,072	28,853	29,725	30,543	31,383	32,246	33,132	34,044
Depreciation, Amortisation & Impairment	13,777	13,181	13,689	14,190	14,698	15,223	15,776	16,354	16,946	17,575
Finance Costs	1,228	994	1,285	1,330	1,226	1,043	833	538	196	(222)
Net Loss - Equity Accounted Council Businesses	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses</b>	<b>68,924</b>	<b>69,689</b>	<b>71,907</b>	<b>73,028</b>	<b>75,092</b>	<b>77,061</b>	<b>79,076</b>	<b>81,077</b>	<b>83,092</b>	<b>85,117</b>
<b>Operating Surplus / (Deficit)</b>	<b>(4,166)</b>	<b>(1,761)</b>	<b>(929)</b>	<b>1,006</b>	<b>1,361</b>	<b>1,893</b>	<b>2,460</b>	<b>3,128</b>	<b>3,869</b>	<b>4,691</b>
Less: Grants, Subsidies and Contributions - Capital	-	-	-	-	-	-	-	-	-	-
<b>Adjusted Operating Surplus / (Deficit)</b>	<b>(4,166)</b>	<b>(1,761)</b>	<b>(929)</b>	<b>1,006</b>	<b>1,361</b>	<b>1,893</b>	<b>2,460</b>	<b>3,128</b>	<b>3,869</b>	<b>4,691</b>
<b>Net Outlays on Existing Assets</b>										
Capital Expenditure on renewal and replacement of Existing Assets	(17,152)	(13,453)	(11,862)	(12,213)	(10,421)	(12,631)	(11,455)	(12,775)	(11,417)	(14,008)
Depreciation, Amortisation and Impairment	13,777	13,181	13,689	14,190	14,698	15,223	15,776	16,354	16,946	17,575
Grants, Subsidies and Contributions - Capital Renewal	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Replaced Assets	1,075	-	-	-	-	-	-	-	-	-
	<b>(2,300)</b>	<b>(272)</b>	<b>1,827</b>	<b>1,976</b>	<b>4,277</b>	<b>2,591</b>	<b>4,321</b>	<b>3,579</b>	<b>5,528</b>	<b>3,568</b>
<b>Net Outlays on New and Upgraded Assets</b>										
Capital Expenditure on New and Upgraded Assets	(2,583)	-	-	-	-	-	-	-	-	-
Grants, Subsidies and Contributions - Capital New / Upgraded	-	-	-	-	-	-	-	-	-	-
Amounts Received Specifically for New and Upgraded Assets	-	-	-	-	-	-	-	-	-	-
	<b>(2,583)</b>	<b>-</b>								
<b>Net Lending / (Borrowing) for Financial Year</b>	<b>(9,049)</b>	<b>(2,033)</b>	<b>898</b>	<b>2,982</b>	<b>5,638</b>	<b>4,484</b>	<b>6,781</b>	<b>6,707</b>	<b>9,397</b>	<b>8,259</b>

# Statement of Changes in Equity

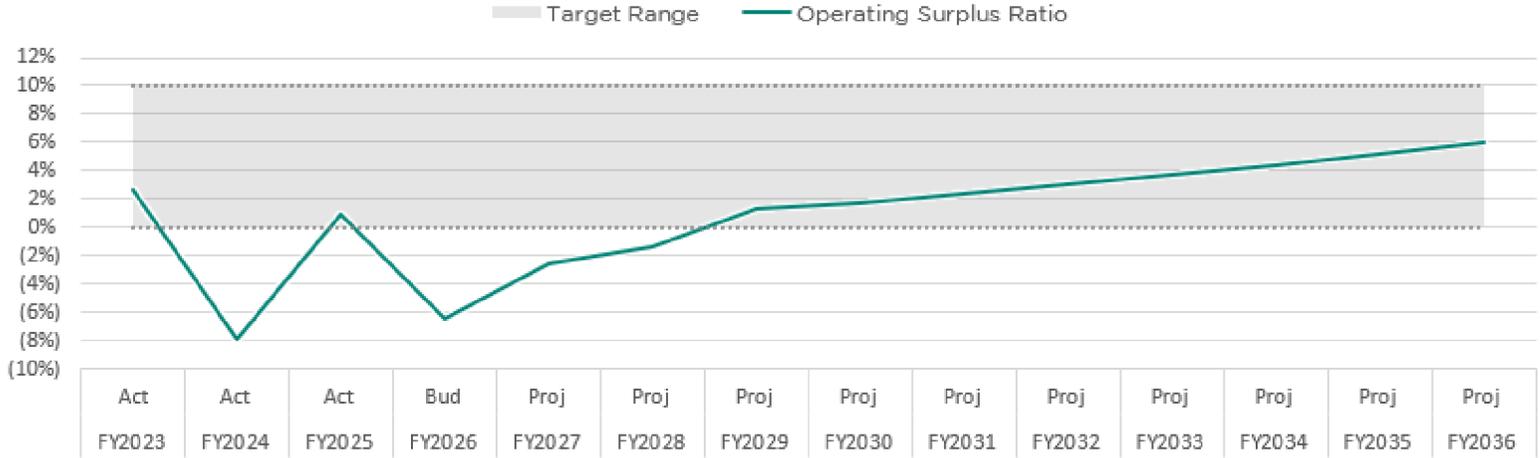
## Adelaide Hills Council LTFP

\$'000	Jun-27 Proj	Jun-28 Proj	Jun-29 Proj	Jun-30 Proj	Jun-31 Proj	Jun-32 Proj	Jun-33 Proj	Jun-34 Proj	Jun-35 Proj
<b>Accumulated Surplus</b>									
Balance at the end of previous reporting period	145,326	143,565	142,636	143,641	145,002	146,896	149,356	152,484	156,353
Net result for the year	(1,761)	(929)	1,006	1,361	1,893	2,460	3,128	3,869	4,691
Transfers from other reserves	-	-	-	-	-	-	-	-	-
<b>Balance at the end of the period</b>	<b>143,565</b>	<b>142,636</b>	<b>143,641</b>	<b>145,002</b>	<b>146,896</b>	<b>149,356</b>	<b>152,484</b>	<b>156,353</b>	<b>161,044</b>
<b>Asset Revaluation Reserve</b>									
Balance at the end of previous reporting period	460,506	488,854	515,234	542,738	571,362	601,075	631,975	664,027	697,323
Gain (Loss) on Revaluation of I, PP&E	28,348	26,380	27,504	28,624	29,713	30,900	32,052	33,296	34,507
<b>Balance at the end of period</b>	<b>488,854</b>	<b>515,234</b>	<b>542,738</b>	<b>571,362</b>	<b>601,075</b>	<b>631,975</b>	<b>664,027</b>	<b>697,323</b>	<b>731,830</b>
<b>Other Reserves</b>									
Balance at the end of previous reporting period	97	97	97	97	97	97	97	97	97
Transfers from Accumulated Surplus	-	-	-	-	-	-	-	-	-
<b>Balance at the end of period</b>	<b>97</b>								
<b>Total Equity at end of reporting period</b>	<b>632,516</b>	<b>657,966</b>	<b>686,476</b>	<b>716,462</b>	<b>748,068</b>	<b>781,428</b>	<b>816,608</b>	<b>853,773</b>	<b>892,971</b>

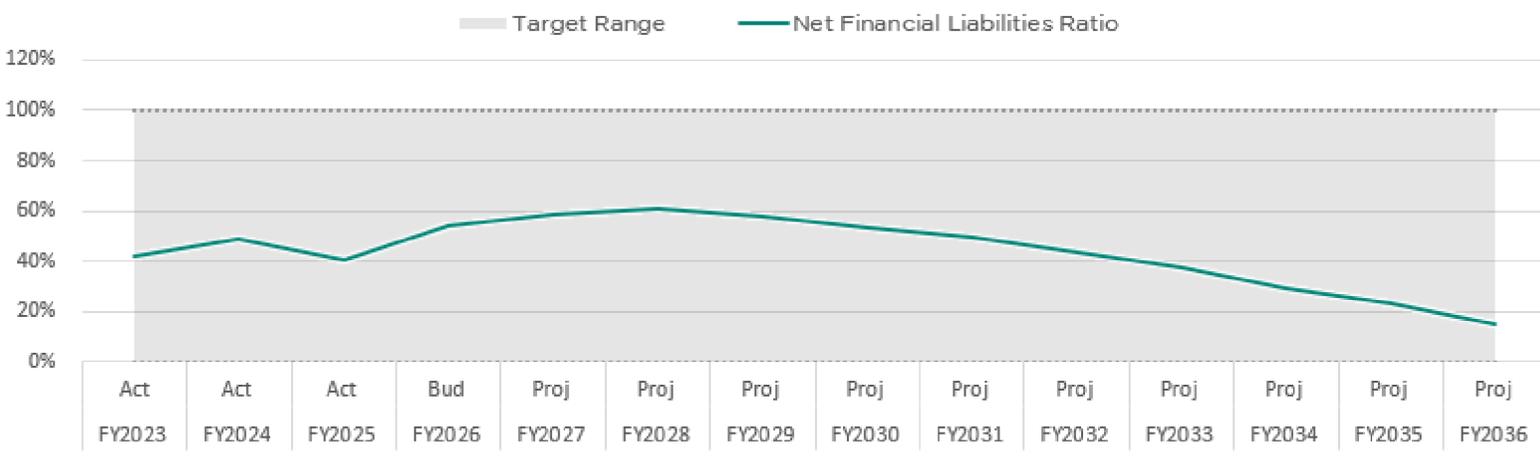
# Financial Indicators

## Adelaide Hills Council LTFP

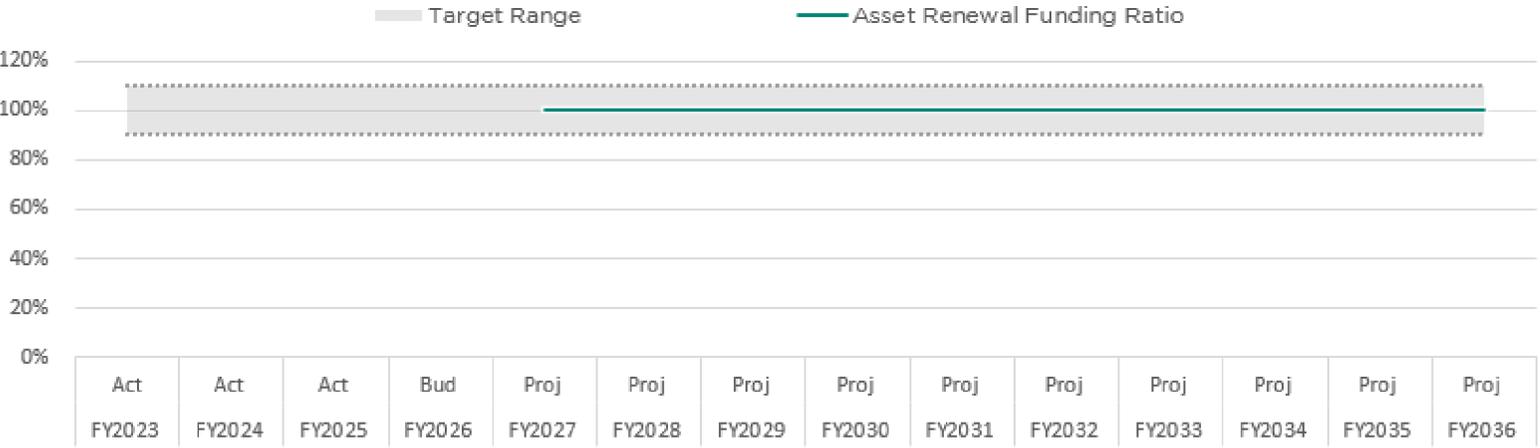
### Operating Surplus Ratio



### Net Financial Liabilities Ratio



### Asset Renewal Funding Ratio



08 8408 0400  
mail@ahc.sa.gov.au  
**ahc.sa.gov.au**

