

**ADELAIDE HILLS COUNCIL  
ORDINARY COUNCIL MEETING  
Tuesday 23 April 2019  
AGENDA BUSINESS ITEM**

**Item:** 12.3

**Originating Officer:** Mike Carey, Manager Financial Services

**Responsible Director:** Terry Crackett, Director Corporate Services

**Subject:** Long Term Financial Plan Consultation Results

**For:** Decision

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**SUMMARY**

On 26 February 2019 an update of Council's Long Term Financial Plan (LTFP) was endorsed for community consultation. The consultation subsequently took place between 6 March 2019 and 29 March 2019.

This report tables the LTFP for adoption by Council prior to the consideration of the draft 2019/20 Annual Business Plan.

**RECOMMENDATION**

**Council resolves:**

1. That the report be received and noted.
  2. To adopt the Long Term Financial Plan, as contained in Appendix 1 to this report, in accordance with *Section 122 of the Local Government Act 1999*.
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**1. GOVERNANCE**

➤ **Strategic Management Plan/Council Policy**

Goal	Organisational Sustainability
Key Issue	Risk and Responsibility

➤ **Legal Implications**

The Long Term Financial Plan is prepared as a part of the Strategic Management Plan and in accordance with Section 122(1)(a) of the *Local Government Act 1999*.

➤ **Risk Management Implications**

Preparing a Long Term Financial Plan as required by the Act and Regulations will assist in mitigating the risk of:

*Inability to discharge role and functions of a local government entity leading to a breach of legislation and loss of stakeholder confidence.*

Inherent Risk	Residual Risk	Target Risk
Extreme (5C)	High (5E)	High (5E)

It ensures that financial resources are deployed in areas that align with Council's Strategic Management Plans, are affordable and supported within the Council's Long Term Financial Plan.

➤ **Financial and Resource Implications**

Satisfactory internal financial controls provide the foundation for all of Council's financial sustainability.

➤ **Customer Service and Community/Cultural Implications**

There is an expectation that Council has appropriate corporate governance processes in place including an effective internal control environment.

➤ **Environmental Implications**

Not applicable.

➤ **Engagement/Consultation conducted with Council Committee, Regional Subsidiary, Advisory Group, the Administration and Community**

*Council Committees:* The Audit Committee considered the LTFP on 18 February 2019.

*Advisory Groups:* Not Applicable

*Administration:* The Executive Leadership Team (ELT) has reviewed and endorsed the updated LTFP for presentation to Council.

*Community:* In accordance with Section 122 of the Act consultation with the community was undertaken on the Draft LTFP following endorsement by Council on 26 February 2019. The consultation process involved the following:

- Publishing the Draft LTFP on Council's engagement website
- Advertising the availability of the LTFP in local papers, and
- Making copies available at Council libraries.

## **2. BACKGROUND**

The *Local Government Act 1999* requires Council to prepare a Long Term Financial Plan (LTFP) as part of its Strategic Management Plan, and to update it on the same basis. Members of the public are to be given a reasonable opportunity to be involved in the development and review of the Council's plan.

Council considers that its Long Term Financial Plan (LTFP) is a fundamental instrument of accountability and provides projections for Council's planned activities over a ten year timeframe.

The key objective of Council's LTFP is financial sustainability in the medium to long term, while still achieving Council's corporate objectives as specified in its Strategic Plan and Corporate Plans. At the same time the LTFP ensures that there is an understanding of the impact of decisions made today on future sustainability. This means ensuring the cost effective delivery of works and services, and the appropriate maintenance and renewal of our asset base in a financially sustainable manner.

The purpose of this plan is not to provide specific detail about individual works or services. The LTFP provides a decision making tool that allows various assumptions and sensitivity analysis to be carried out that will indicate the ability of Council to deliver cost effective services to our community in the future in a financially sustainable manner.

A Council's LTFP must contain a summary of the proposed operating and capital investment activities in the Uniform Presentation of Finance format for a period of at least ten years. It should include estimates of the key ratios, operating surplus, net financial liabilities and asset sustainability. This illustrates the expected long term financial performance of the Council, and hence whether financial sustainability is being achieved.

The model is a fluid document, continually reviewed, modified and refined as new information is discovered, usually at each Budget Review and during the construction and adoption of the annual budget.

Consultation formally commenced on 6 March 2019 and concluded on 29 March 2019.

## **3. ANALYSIS**

The 10 year LTFP is prepared using a number of assumptions, with regard to projected rate income, projected fees, charges and grants and also includes assumptions about future operational and capital expenditure. Given that long term financial plans are derived from an estimate of future performance, it should be appreciated that actual results are likely to vary from the information contained in the LTFP.

The Long Term Financial Plan will continue to be amended to incorporate feedback from different sources (Management, Council Members, Public, new initiatives, new legislation and identified savings).

The LTFP is based upon 2018/19 Adopted Budget that has been revised for amendments required by Budget Review 2 (BR2) considerations. Indices have been applied to categories within the LTFP to produce an uplifted 2019/20 LTFP budget that is capable of being used as a "target" for the 2019/20 budget setting process.

Intuitively, if the LTFP demonstrates sustainability over a ten year period, and the 2019/20 LTFP target budget is embedded within the LTFP then the development of a 2019/20 budget that aligns with the LTFP target also demonstrates financial sustainability.

**Key Outcomes:**

Importantly the current LTFP demonstrates that the Council is financially sustainable over the 10 year term of the LTFP, whilst achieving the objectives outlined in the Strategic Plan.

This includes:

- Implementation and funding of the appropriate level of maintenance and renewal of the portfolio of infrastructure assets
- Meeting the ongoing expectations of service delivery to our community
- Managing the impact of cost shifting from other levels of government
- The appropriate use of debt as a means of funding asset renewal
- Ensuring the financial sustainability of Council's operations.

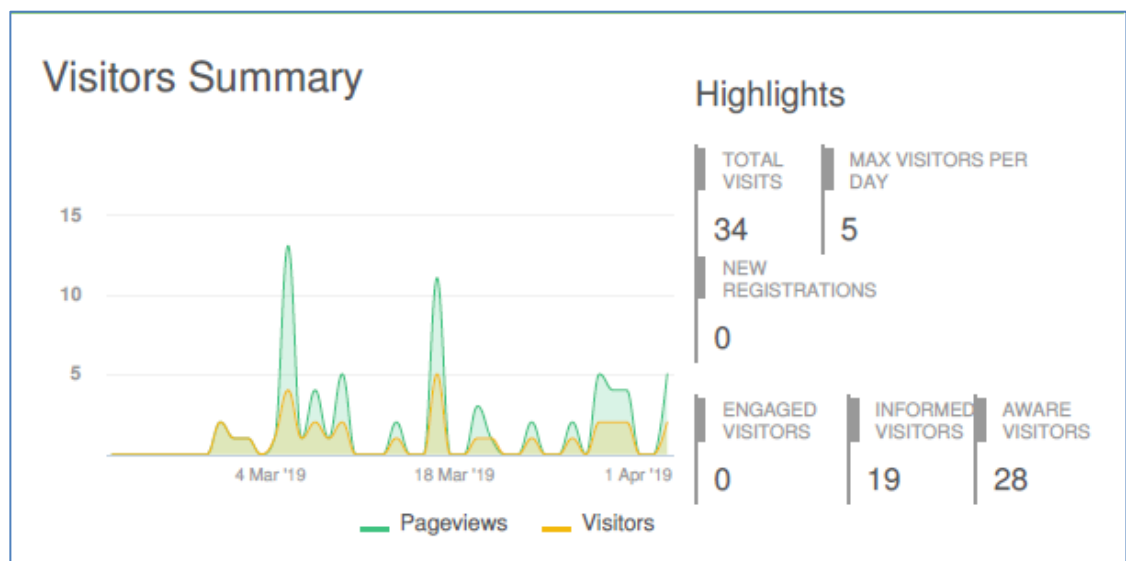
Financial sustainability has been demonstrated through adherence to the agreed target ranges in all of the following three key ratios:

- Operating Surplus Ratio, target range 0% to 10%
- Net Financial Liabilities Ratio, target range 0% to 100%
- Asset sustainability Ratio, target range 90% to 110%

In achieving these targets, which are explained in more detail within the LTFP, there is a level of certainty provided to the community that financial sustainability will be maintained.

**Consultation Outcomes:**

At the conclusion of the consultation period there were 2 formal responses provided. These responses were received from Council members and passed on to Administration. These comments and the Administration response are shown in **Appendix 3**. There was also reasonable interest in the Plan as highlighted in the following extract on the number of interactions recorded.



By way of clarification an 'aware' visitor (of which there were 28), or a visitor that we consider to be 'aware', has made one single visit to the site or project. An 'informed' visitor however (of which there were 19) has taken the next step from being aware and clicked on something shown on the site.

Based on a review of the consultation report, of the 19 individuals considered to be 'informed', 18 had downloaded a full copy of the LTFP for review and 4 had downloaded a copy of the Council report. A full copy of the EngageHQ consultation report is available at **Appendix 2**.

Council is periodically required by Section 122(a) of the Act to adopt an updated version. It is anticipated that the next version of the LTFP will be prepared for Audit Committee review once the actual results for 2018/19 are known and 2019/20 Budget is set.

#### **4. OPTIONS**

1. To endorse the draft Long Term Financial Plan as prepared without making any further amendments (Recommended).
2. Decline to adopt the Long Term Financial Plan, and suggest further amendments be made, with the amended Plan being re-presented to Council at a subsequent meeting (Not recommended).

#### **5. APPENDICES**

- (1) Long Term Financial Plan (April 2019)
- (2) Consultation Report from EngageHQ
- (3) Long Term Financial Plan Submissions

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# **Appendix 1**

*Long Term Financial Plan  
(April 2019)*

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Adelaide Hills  
COUNCIL

2019-20

# Long Term Financial Plan



# Long Term Financial Plan

## April 2019



### Why does Council prepare a Long Term Financial Plan?

The *Local Government Act 1999* requires Council to prepare a Long Term Financial Plan (LTFP) as part of its Strategic Management Plan. This means that members of the public are to be given a reasonable opportunity to be involved in the development and review of the Council's plan.

Council considers that its Long Term Financial Plan (LTFP) is a fundamental instrument of accountability and provides projections for Council's planned activities over a ten year timeframe.

The key objective of Council's LTFP is financial sustainability in the medium to long term, while still achieving Council's corporate objectives as specified in its Strategic Plan, Corporate Plans and Functional Strategies. At the same time the LTFP ensures that there is an understanding of the impact of decisions made today on future sustainability. This means ensuring the cost effective delivery of works and services, and the appropriate maintenance and renewal of our asset base in a financially sustainable manner.

The purpose of this plan is not to provide specific detail about individual works or services. The LTFP provides a decision making tool that allows various assumptions and sensitivity analysis to be carried out that will indicate the ability of Council to deliver cost effective services to our community in the future in a financially sustainable manner.

A Council LTFP must contain estimated financials for a period of at least ten years. It should include estimates of the key ratios, operating surplus, net financial liabilities and asset renewal funding. This illustrates the expected long term financial performance of the Council, and hence whether financial sustainability is being achieved.

The model is a fluid document, continually reviewed, modified and refined as new information is discovered, usually at each Budget Review and during the construction and adoption of the annual budget.

### How does Council prepare the plan?

The 10 year LTFP is prepared using a number of assumptions, with regard to projected rate income, projected fees, charges and grants and also includes assumptions about future operational and capital expenditure. Given that long term financial plans are derived from an estimate of future performance, it should be appreciated that actual results are likely to vary from the information contained in the LTFP.

The LTFP is based on a model which projects Council's future financial performance based on a very large range of variables applied to its performance in recent years. Because there are a large number of variables the model is quite complex. In order to use it to guide each year's budget setting process, the key variables have been divided into two groups:

- » Controllable variables – items that Council can control such as service levels, capital expenditure, rate increases and wage increases
- » Non-controllable variables – items outside Council's control, such as interest rates, inflation and economic growth (eg. residential development, new businesses, etc).



For controllable variables, Council is able to model different levels of activity to see what effect they have on financial performance. The long term effects of each decision can then be assessed.

For non-controllable variables, the plan uses reasonable long term estimates which do not change (except to update them at the beginning of each budget cycle). In this way the impact of different choices about the controllable variables can be assessed. For instance, inflation measured by CPI has fluctuated substantially in recent years. Because inflation works differently on different elements of Council's income and expense it can quickly and materially distort the LTFP, especially in its later years.

## What key conclusions may be drawn from the plan?

Importantly the current LTFP demonstrates that the Council is financially sustainable over the 10 year term of the LTFP, whilst achieving the objectives outlined in the Strategic Plan. This includes:

- » Implementation and funding of the appropriate level of maintenance and renewal of the portfolio of infrastructure assets
- » Meeting the ongoing expectations of service delivery to our community
- » Managing the impact of cost shifting from other levels of government
- » Enabling the delivery of strategies identified within the Strategic Plan as well as other endorsed Functional Strategies
- » The appropriate use of debt as a means of funding new capital expenditure
- » Ensuring the financial sustainability of Council's operations.

Financial sustainability has been demonstrated through adherence to the agreed target ranges in all of the following three key ratios:

- 1. Operating Surplus Ratio, target range 0% to 10%**
- 2. Net Financial Liabilities Ratio, target range 0% to 100%**
- 3. Asset Renewal Funding Ratio, (formerly titled Asset Sustainability Ratio) target range 90% to 110%**

In achieving these targets, which are explained in more detail below, there is a level of certainty provided to the community that financial sustainability will be maintained.

## Ratios

### Operating Surplus Ratio

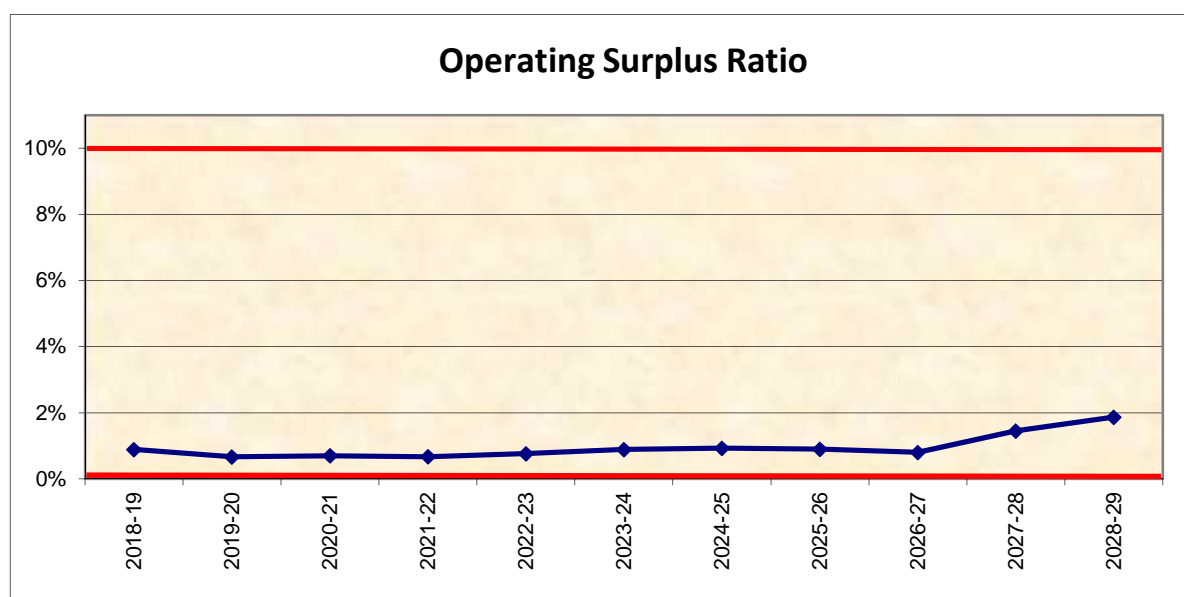
The operating surplus ratio indicates the extent to which operating revenue is sufficient to meet all operating expenses and whether current ratepayers are paying for their consumption of resources.

The Operating Surplus ratio expresses the operating surplus as a percentage of total operating income. A negative ratio indicates the percentage increase in total operating income required to achieve a break-even operating result. A positive ratio indicates the percentage of total rates available to fund capital expenditure over and above the level of depreciation expense without increasing council's level of net financial liabilities.

**Target:** 0–10%

**10 Year Result Range:** 0.7% - 1.9%

The ratio indicates the cost of services provided to ratepayers is being met from operating revenues with surplus's being used to fund infrastructure works in line with our LTFP projections.



### Net Financial Liabilities Ratio

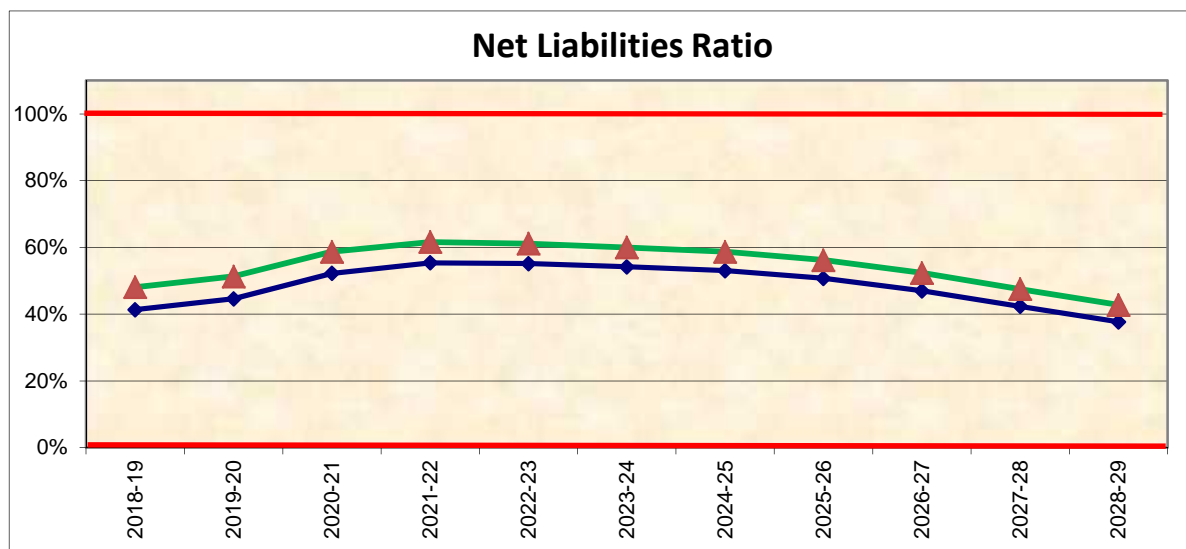
Net Financial Liabilities is an indicator of the Council's total indebtedness and includes all Council's obligations including provisions for employee entitlements and creditors.

This ratio indicates the extent to which the net financial liabilities of the Council can be met by the Council's total operating revenue. Where the ratio is falling, it indicates that the Council's capacity to meet its financial obligations from operating revenues is strengthening. Where the ratio is increasing, it indicates that a greater amount of Council's operating revenues is required to service its financial obligations.

**Target:** 0–100%

**10 Year Result Range:** 38% - 55%

This ratio demonstrates that council's total indebtedness (including borrowings) can be met by operating revenue.



**Note:** The additional liabilities ratio included above in 'green' projects the financial impact should a significant event (i.e. fire or storm) in the order of \$10m impact on the region.

### Asset Renewal Funding Ratio (formerly titled Asset Sustainability Ratio)

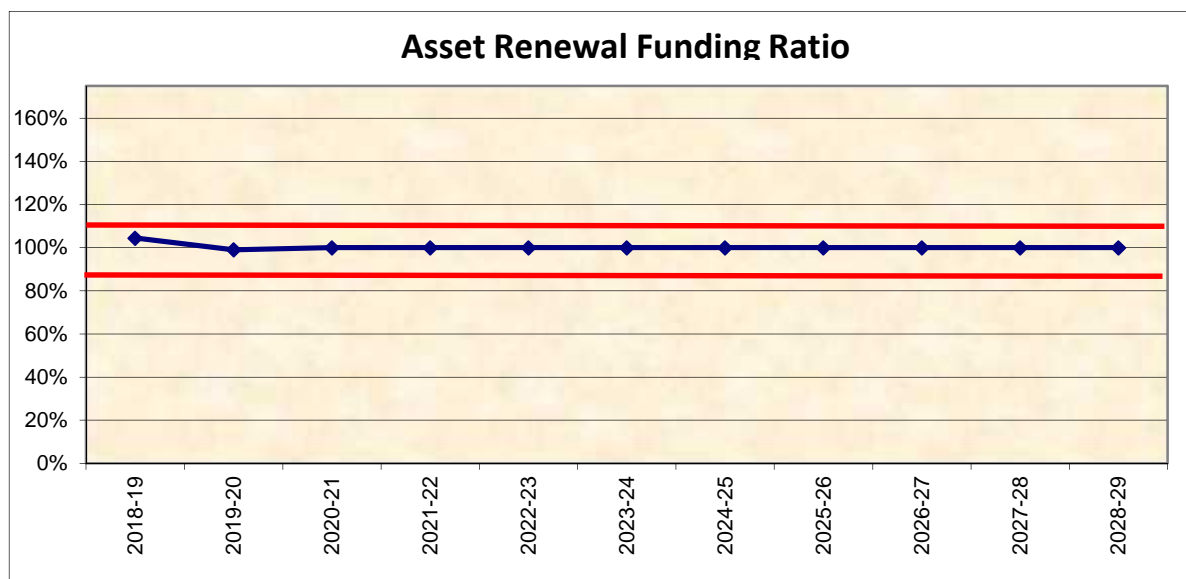
This ratio indicates whether a Council is renewing or replacing existing infrastructure assets at the same rate that its asset management plan requires.

The target for this ratio is to be between 90% and 110% in any given year, with 100% on average over five years. This would mean that Council is replacing 100% (or all) of the assets that require renewal.

**Target:** 90–110%

**10 Year Result Range:** 99% - 100%

The result achieved for this measure only varies minimally throughout the 10 year horizon of the LTFP as the amount of future renewal expenditure is based on the required asset management expenditure.



## Key sections explained.....

### Uniform Presentation of Finances

In accordance with the *Local Government (Financial Management) Regulations 2011* this section of the LTFP presents the financial position for the next 10 years in a manner consistent with the note in the *Model Financial Statements* entitled “Uniform Presentation of Finances”.

This section of the LTFP is broken into three key elements as follows:

- » A summary of all operating income and expenditure to highlight the Net Operating Surplus
- » Net Outlays on Existing Assets after providing for depreciation and proceeds from any replacement asset sales
- » Net outlays on new and upgraded assets after providing for grants received and proceeds from any surplus asset sales

The result of these three elements for each forecast year represents the impact on Council’s net financial liabilities whereby a net lending result reduces net financial liabilities, and a net borrowing result increasing net financial liabilities.

### Statement of Comprehensive Income

This Statement provides a 10 year projection of operating income and expenditure using the 2018/19 adjusted Budget as the base year. The projections result from the application of the indices mentioned in a subsequent section of this Plan.

Key points of note include:

- » Rates revenue is shown to increase by CPI +1.75% from 2019/20 through 2022/23. The 1.75% in initial years is attributable to:
  - growth from new development of 0.75%, and
  - a 1% increase to support increased levels of renewal of capital works as forecast within current Asset Management Plans.
 After 2022/23 the increase applied is CPI + 0.5% (growth).
- » Projected Grant income falls significantly for 2019/20 as a result of the following:
  - Reduced levels of Supplementary Local Roads Funding
  - Removal of ‘once off’ disaster recovery funding received as a result of storm damage that occurred during 2016/17
- » Employee costs increase by 2.7% throughout the 10 years in line with forecasts for average weekly earnings and a provision for revaluation of current provisions and grade step increases. An allowance has been made for the proposed increase in Superannuation Guarantee levy from 2021-22.
- » Materials, Contractors and Other costs increased by CPI as well as being driven by projected movements in the cost of Power, Water and Waste.

## Statement of Financial Position

This Statement provides a 10 year projection of Council's assets and liabilities using the projected 30 June 2019 Budget as the base year. The projections result from proposed capital expenditure emanating from the Asset Management Plans and adopted strategies, together with borrowings necessary to meet those capital requirements, and net funding generated by operations.

Key points of note include:

- » The Written Down Value (WDV) of Infrastructure and Fixed Assets increases from \$375m to \$443m over the ten year term.
- » Borrowings (both short term including draw down and long term) peak at \$23.0m in 2024/25.

## Capital Investment by Asset Category

The Asset Management Plans are currently being reviewed given the previous adopted Plans were completed seven years ago in 2012 (refer to Council's website for details).

This review has highlighted the need for additional renewal expenditure in some of the infrastructure categories which has been provided for within the current LTFP.

Key points of note include:

- » Total capital expenditure projected over the 10 year period totals \$121m of which \$105m has been allocated to the renewal of current assets.
- » \$16m allocated to new, capacity/upgraded assets is derived from the adopted Strategic Plan and endorsed Functional Strategies. A separate summary of this amount broken down into each goal or strategy is provided in a subsequent section of the LTFP.

## Summary of New Strategic Initiatives Expenditure

This section provides a detailed breakdown of all new expenditure that has been included within the LTFP to ensure that the current Strategic Plan and Functional Strategies can be delivered. Information is broken down into each goal area and strategic objective within the Plan, as well as each Functional Strategy. For a number of strategies, there is no additional funding required over and above existing operational requirements for delivering the strategy and as such the summary of total strategic initiatives expenditure shows \$Nil across projected years.

At the end of this section the amounts that have been brought into each year of the LTFP for both operating and capital expenditure are provided and show that the 10 year forecast requires \$15.2m in capital and \$13.5m in operating.

The overall total includes an amount of \$200k for each year as an allowance for Strategic Initiatives identified as part of the 2019-20 Annual Business Plan and Budget Build. This will be refined as part of Budget Workshops to be conducted in the last quarter of the 2018-19 financial year.

## Economic Indicators

A key element of the LTFP relates to the economic indicators and indices used to project future year's income and expenditure. All the indices are changeable, and the effects of any amendment will flow through to the financial projections and associated graphs.

A summary of these indices is as follows:

- » Consumer Price Index (CPI) is used as a primary driver for income and expenditure in the model.
- » 'Rates' indices are adjustable for growth (new development) or rate increase over CPI. As previously indicated rates revenue is shown to increase by CPI +1.75% from 2019/20 through 2022/23. The 1.75% in initial years is attributable to growth from new development of 0.75% in addition to a 1% increase to support increased levels of renewal of capital works as forecast within current Asset Management Plans. After 2022/23 the increase applied is CPI + 0.5% (growth).
- » Employee costs increase by 2.7% throughout the 10 years in line with forecasts for average weekly earnings and a provision for revaluation of current provisions and grade step increases.
- » For materials contracts and other expenditure, unique indices have been applied where it is expected costs will vary significantly from CPI. In the current model separate indices have been included for waste collection, power and water.
- » Estimated future interest rates relating to loans (borrowings) and Cash Advance Debenture (CAD) interest have been included.

## Risks Associated with the Long Term Financial Plan

The LTFP has been developed based on the best information and assumptions available at the time. However, users of this information should be aware that there are risks associated with using estimated increases to Consumer Price Index (CPI), Local Government Price Index (LGPI), Average Weekly Earnings (AWE) and predictions in finance costs and interest rates. In addition, the LTFP may be impacted by future changes such as new legislation that could materially affect the projected outcomes and results of the LTFP.

Council is aware that Campbelltown City Council (CCC) resolved in January 2019 to authorise their staff to submit a Stage 1 proposal to the Boundaries Commission for the boundary between CCC and Adelaide Hills Council to be realigned to the eastern and southern side of Woodforde and Rostrevor suburbs, effectively moving those suburbs into CCC's area. Given the preliminary nature of this proposal no adjustment has been made to Council's LTFP for any possible impact on rates revenue, servicing costs and capital expenditure.

In order to reduce risk the plan is reviewed and updated annually to incorporate the best available information for a given point in time. In addition, the LTFP and its assumptions are reviewed by Council's Audit Committee.

Adelaide Hills Council 10 Year Financial Plan for the Years ending 30 June 2029 UNIFORM PRESENTATION OF FINANCES 2019-20 Long Term Financial Plan for Consultation											
	Current Year 2018/19 \$'000	Projected Years									
		2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000
<b>Operating Activities</b>											
Income	44,504	44,657	46,292	48,204	50,031	51,505	52,989	54,517	56,089	57,707	59,372
Expenses	(44,107)	(44,357)	(45,966)	(47,880)	(49,647)	(51,046)	(52,496)	(54,027)	(55,637)	(56,868)	(58,262)
<b>Operating Surplus / (Deficit)</b>	<b>397</b>	<b>300</b>	<b>325</b>	<b>324</b>	<b>384</b>	<b>459</b>	<b>493</b>	<b>490</b>	<b>452</b>	<b>839</b>	<b>1,110</b>
<b>Capital Activities</b>											
<b>(Net Outlays) on Existing Assets</b>											
Capital Expenditure on Renewal and Replacement of Existing Assets	(11,870)	(9,450)	(10,757)	(10,901)	(10,680)	(10,884)	(10,598)	(10,520)	(10,058)	(10,263)	(10,928)
<i>add back</i> Depreciation, Amortisation and Impairment	8,758	8,948	9,248	9,591	9,894	10,200	10,503	10,822	11,141	11,470	11,805
<i>add back</i> Proceeds from Sale of Replaced Assets	536	512	581	500	652	545	614	488	638	604	661
<b>(Net Outlays) on Existing Assets</b>	<b>(2,576)</b>	<b>10</b>	<b>(928)</b>	<b>(810)</b>	<b>(134)</b>	<b>(140)</b>	<b>520</b>	<b>790</b>	<b>1,722</b>	<b>1,811</b>	<b>1,538</b>
<b>(Net Outlays) on New and Upgraded Assets</b>											
Capital Expenditure on New and Upgraded Assets											
(including Investment Property & Real Estate Developments)	(5,756)	(4,402)	(3,790)	(2,193)	(1,295)	(783)	(1,123)	(717)	(795)	(613)	(507)
<i>add back</i> Amounts Received Specifically for New and Upgraded Assets	1,178	250	250	250	250	250	-	-	-	-	-
<i>add back</i> Proceeds from Sale of Surplus Assets											
(including Investment Property & and Real Estate Developments)	12,749	2,422	-	-	-	-	-	-	-	-	-
<b>(Net Outlays) on New and Upgraded Assets</b>	<b>8,171</b>	<b>(1,730)</b>	<b>(3,540)</b>	<b>(1,943)</b>	<b>(1,045)</b>	<b>(533)</b>	<b>(1,123)</b>	<b>(717)</b>	<b>(795)</b>	<b>(613)</b>	<b>(507)</b>
<b>Net Lending / (Borrowing) for Financial Year</b>	<b>5,993</b>	<b>(1,421)</b>	<b>(4,143)</b>	<b>(2,428)</b>	<b>(795)</b>	<b>(214)</b>	<b>(111)</b>	<b>563</b>	<b>1,378</b>	<b>2,037</b>	<b>2,141</b>

In a year the financing transactions identified below are associated with either applying surplus funds stemming from a net lending result or accommodating the funding requirement stemming from a net borrowing result.

<b>Financing Transactions</b>											
New Borrowings	-	2,500	9,900	3,400	2,000	1,850	7,000	2,100	1,300	1,000	1,000
Principal Repayments on Borrowings	(18)	-	(5,203)	(1,006)	(1,324)	(1,544)	(6,763)	(2,385)	(2,666)	(2,902)	(3,129)
(Increase)/Decrease in Cash & Drawdown	(2,695)	(96)	17	57	143	(24)	(83)	(237)	8	(61)	38
(Increase)/Decrease in Working Capital	93	81	57	62	76	32	57	59	79	26	51
Community Loans repaid to us	22	16	17	17	-	-	-	-	-	-	-
Increase/(Decrease) in Remediation Provision	-	(200)	(545)	-	-	-	-	-	-	-	-
Repayment of Aged Care Facility Deposits	(3,295)	(780)	-	-	-	-	-	-	-	-	-
Non Cash Equity Movement	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)
<b>How the Net Borrowing/(Lending ) is accommodated/(applied)</b>	<b>(5,993)</b>	<b>1,421</b>	<b>4,143</b>	<b>2,429</b>	<b>795</b>	<b>214</b>	<b>111</b>	<b>(563)</b>	<b>(1,378)</b>	<b>(2,037)</b>	<b>(2,141)</b>

Adelaide Hills Council											
10 Year Financial Plan for the Years ending 30 June 2029											
STATEMENT OF COMPREHENSIVE INCOME											
2019-20 Long Term Financial Plan for Consultation											
	Current Year	Projected Years									
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income</b>											
Rates	37,186	38,525	40,007	41,624	43,307	44,600	45,914	47,268	48,662	50,098	51,576
Statutory Charges	1,099	1,119	1,144	1,171	1,199	1,229	1,260	1,291	1,324	1,357	1,391
User Charges	891	658	706	885	908	961	985	1,009	1,034	1,060	1,087
Grants, Subsidies and Contributions	4,334	3,631	3,699	3,774	3,851	3,934	4,032	4,133	4,236	4,342	4,450
Investment Income	38	26	26	26	26	26	26	26	26	26	26
Reimbursements	377	200	204	209	214	219	225	230	236	242	248
Other Income	479	398	407	417	427	437	448	459	471	483	495
Net gain - equity accounted Council businesses	100	100	100	100	100	100	100	100	100	100	100
<b>Total Income</b>	<b>44,504</b>	<b>44,657</b>	<b>46,292</b>	<b>48,204</b>	<b>50,031</b>	<b>51,505</b>	<b>52,989</b>	<b>54,517</b>	<b>56,089</b>	<b>57,707</b>	<b>59,372</b>
<b>Expenses</b>											
Employee Costs	16,529	17,179	17,644	18,251	18,828	19,500	20,092	20,702	21,239	21,791	22,358
Materials, Contracts & Other Expenses	18,152	17,626	18,300	19,169	19,949	20,334	20,807	21,384	22,149	22,565	23,150
Depreciation, Amortisation & Impairment	8,758	8,948	9,248	9,591	9,894	10,200	10,503	10,822	11,141	11,470	11,805
Finance Costs	668	604	774	869	975	1,013	1,094	1,119	1,107	1,042	949
Net loss - Equity Accounted Council Businesses	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses</b>	<b>44,107</b>	<b>44,357</b>	<b>45,966</b>	<b>47,880</b>	<b>49,647</b>	<b>51,046</b>	<b>52,496</b>	<b>54,027</b>	<b>55,637</b>	<b>56,868</b>	<b>58,262</b>
<b>Operating Surplus / (Deficit)</b>	<b>397</b>	<b>300</b>	<b>325</b>	<b>324</b>	<b>384</b>	<b>459</b>	<b>493</b>	<b>490</b>	<b>452</b>	<b>839</b>	<b>1,110</b>
Asset Disposal & Fair Value Adjustments	1,867	779	-	-	-	-	-	-	-	-	-
Amounts Received Specifically for New or Upgraded Assets	1,178	250	250	250	250	250	-	-	-	-	-
Physical Resources Received Free of Charge	-	-	-	-	-	-	-	-	-	-	-
<b>Net Surplus / (Deficit)</b>	<b>3,443</b>	<b>1,329</b>	<b>575</b>	<b>574</b>	<b>634</b>	<b>709</b>	<b>493</b>	<b>490</b>	<b>452</b>	<b>839</b>	<b>1,110</b>
<b>Other Comprehensive Income</b>											
<b>Amounts which will not be reclassified subsequently to operating result</b>											
Changes in Revaluation Surplus - I,PP&E	5,000	5,109	5,240	5,385	5,534	5,693	5,856	6,024	6,197	6,375	6,558
Share of Other Comprehensive Income - Equity Accounted Council Businesses	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-
<b>Amounts which will be reclassified subsequently to operating result</b>											
Other	-	-	-	-	-	-	-	-	-	-	-
<b>Total Other Comprehensive Income</b>	<b>5,000</b>	<b>5,109</b>	<b>5,240</b>	<b>5,385</b>	<b>5,534</b>	<b>5,693</b>	<b>5,856</b>	<b>6,024</b>	<b>6,197</b>	<b>6,375</b>	<b>6,558</b>
<b>Total Comprehensive Income</b>	<b>8,443</b>	<b>6,437</b>	<b>5,815</b>	<b>5,959</b>	<b>6,168</b>	<b>6,402</b>	<b>6,349</b>	<b>6,515</b>	<b>6,649</b>	<b>7,214</b>	<b>7,668</b>



Adelaide Hills Council												
10 Year Financial Plan for the Years ending 30 June 2029												
STATEMENT OF FINANCIAL POSITION												
2019-20 Long Term Financial Plan for Consultation												
	Current Year	Projected Years										
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
ASSETS												
Current Assets												
Cash & Cash Equivalents	500	540	540	500	500	500	500	500	500	500	500	
Trade & Other Receivables	2,783	2,678	2,782	2,908	3,019	3,114	3,193	3,288	3,389	3,487	3,591	
Inventories	13	13	13	13	13	13	13	13	13	13	13	
Non-current assets classified as "Held for Sale"	-	-	-	-	-	-	-	-	-	-	-	
Total Current Assets	3,296	3,231	3,335	3,420	3,532	3,627	3,706	3,801	3,902	4,000	4,104	
Non-Current Assets												
Financial Assets	34	17	-	-	-	-	-	-	-	-	-	
Equity Accounted Investments in Council Businesses	938	1,038	1,138	1,238	1,338	1,438	1,538	1,638	1,738	1,838	1,938	
Infrastructure, Property, Plant & Equipment	374,525	382,383	392,341	400,729	407,692	414,307	420,767	426,718	431,989	437,166	442,692	
Total Non-Current Assets	375,497	383,438	393,479	401,967	409,030	415,745	422,305	428,356	433,727	439,004	444,630	
TOTAL ASSETS	378,793	386,669	396,814	405,387	412,562	419,372	426,011	432,157	437,628	443,004	448,734	
LIABILITIES												
Current Liabilities												
Cash Advance Debenture	2,214	2,159	2,176	2,192	2,335	2,312	2,229	1,991	2,000	1,938	1,976	
Trade & Other Payables	5,379	4,573	4,734	4,938	5,126	5,252	5,387	5,541	5,720	5,845	5,999	
Borrowings	-	5,203	1,006	1,324	1,544	6,763	2,385	2,666	2,902	3,129	3,369	
Provisions	3,413	2,745	2,684	2,678	2,672	2,666	2,660	2,654	2,648	2,642	2,636	
Total Current Liabilities	11,006	14,679	10,600	11,132	11,677	16,992	12,661	12,852	13,270	13,555	13,980	
Non-Current Liabilities												
Borrowings	10,000	7,297	16,191	18,267	18,723	13,810	18,425	17,860	16,258	14,129	11,760	
Provisions	716	1,184	700	706	712	718	724	730	736	742	748	
Total Non-Current Liabilities	10,716	8,481	16,890	18,973	19,434	14,528	19,149	18,590	16,994	14,870	12,508	
TOTAL LIABILITIES	21,722	23,161	27,491	30,105	31,112	31,520	31,810	31,442	30,264	28,425	26,487	
Net Assets	357,071	363,508	369,323	375,282	381,450	387,852	394,201	400,716	407,365	414,579	422,247	
EQUITY												
Accumulated Surplus	140,524	141,853	142,428	143,002	143,636	144,345	144,838	145,328	145,779	146,618	147,728	
Asset Revaluation Reserves	215,121	220,230	225,469	230,854	236,388	242,081	247,938	253,962	260,159	266,534	273,092	
Other Reserves	1,426	1,426	1,426	1,426	1,426	1,426	1,426	1,426	1,426	1,426	1,426	
Total Equity	357,071	363,508	369,323	375,282	381,450	387,852	394,201	400,716	407,365	414,579	422,247	

Adelaide Hills Council 10 Year Financial Plan for the Years ending 30 June 2029 CAPITAL INVESTMENT BY ASSET CATEGORY 2019-20 Long Term Financial Plan for Consultation	Current Year 2018/19 \$'000	Projected Years									
		2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>RENEWAL CAPITAL WORKS</b>											
Bridges	130	55	218	218	246	164	164	82	80	100	118
Buildings	1,072	310	951	799	502	399	685	638	762	582	613
CWMS	554	68	132	69	55	582	0	391	83	200	251
Footpaths	313	580	400	400	400	400	400	400	400	400	400
Kerb & Water	318	300	300	300	300	300	300	300	300	300	300
Other (Guardrail/RetWalls/Cemeteries/SFurniture/Traffic Controls)	212	150	150	150	150	150	150	150	150	150	150
Road Pavement	1,161	475	957	1,054	875	1,122	921	1,149	398	613	841
Road Seal	1,002	1,200	1,200	1,500	1,500	1,500	1,900	1,900	1,900	1,900	1,820
Shoulders	500	400	500	400	400	400	400	400	400	400	400
Sport and Recreation	1,068	795	728	783	625	408	157	150	210	207	226
Playgrounds	0	400	400	700	600	600	400	400	400	400	440
Stormwater	487	275	240	210	370	610	430	300	300	300	388
Unsealed Roads	1,532	1,500	1,500	1,400	1,300	1,300	1,300	1,300	1,300	1,300	1,300
Heavy Plant	1,348	763	849	664	1,005	535	953	415	760	770	924
Light Fleet	578	630	649	632	689	709	690	753	775	754	822
Information, Communication & Technology	270	200	200	200	200	200	200	200	200	200	200
Minor Plant	51	35	30	30	30	30	30	30	30	30	30
Minor Equipment including Library	30	30	30	30	30	30	30	30	30	30	30
Project Management Costs	1,246	1,284	1,322	1,362	1,403	1,445	1,488	1,533	1,579	1,626	1,675
<b>TOTAL RENEWAL CAPITAL WORKS:</b>	<b>11,870</b>	<b>9,450</b>	<b>10,757</b>	<b>10,901</b>	<b>10,680</b>	<b>10,884</b>	<b>10,598</b>	<b>10,520</b>	<b>10,058</b>	<b>10,263</b>	<b>10,928</b>
<b>NEW, CAPACITY / UPGRADE CAPITAL WORKS</b>											
Bridges	250	0	0	0	0	0	0	0	0	0	0
Buildings	1,040	1,131	990	550	118	118	100	100	100	100	100
CWMS	61	410	680	710	350	0	400	0	290	100	100
Footpaths	1,790	350	775	275	275	275	275	275	275	275	275
Kerb & Water	0	180	0	0	0	0	0	0	0	0	0
Other	372	303	235	230	180	120	120	120	120	120	20
Road Pavement	331	549	0	0	0	0	0	0	0	0	0
Road Seal	130	70	0	0	0	0	0	0	0	0	0
Shoulders	0	0	200	200	200	200	200	200	0	0	0
Sport & Rec	547	200	350	150	150	50	0	0	0	0	0
Playgrounds	0	0	0	0	0	0	0	0	0	0	0
Stormwater	897	565	200	50	0	0	0	0	0	0	0
Street Lighting	15	540	40	0	0	0	0	0	0	0	0
Unsealed Roads	0	0	0	0	0	0	0	0	0	0	0
Plant and Fleet	0	0	20	20	20	20	20	20	10	10	10
ICT	324	102	300	0	0	0	0	0	0	0	0
Minor Plant	0	2	0	8	2	0	8	2	0	8	2
Minor Equipment including Library	0	0	0	0	0	0	0	0	0	0	0
Project Management Costs	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL NEW CAPACITY / UPGRADE CAPITAL WORKS:</b>	<b>5,756</b>	<b>4,402</b>	<b>3,790</b>	<b>2,193</b>	<b>1,295</b>	<b>783</b>	<b>1,123</b>	<b>717</b>	<b>795</b>	<b>613</b>	<b>507</b>
<b>TOTAL CAPITAL WORKS:</b>	<b>17,627</b>	<b>13,852</b>	<b>14,547</b>	<b>13,094</b>	<b>11,975</b>	<b>11,667</b>	<b>11,721</b>	<b>11,237</b>	<b>10,853</b>	<b>10,876</b>	<b>11,435</b>
<b>PROCEEDS FROM SALE OF REPLACED ASSETS</b>											
Proceeds - Heavy Plant	230	178	237	166	287	169	249	90	228	205	226
Proceeds - Light Fleet	306	334	344	334	365	376	365	398	410	399	435
<b>PROCEEDS FROM SALE OF REPLACED ASSETS:</b>	<b>536</b>	<b>512</b>	<b>581</b>	<b>500</b>	<b>652</b>	<b>545</b>	<b>614</b>	<b>488</b>	<b>638</b>	<b>604</b>	<b>661</b>
<b>AMOUNTS RECEIVED SPECIFICALLY FOR NEW/UPGRADED ASSETS</b>											
Grants for New/Upgrade Assets	1,178	250	250	250	250	250	0	0	0	0	0
<b>TOTAL AMOUNTS RECEIVED FOR NEW/UPGRADED ASSETS:</b>	<b>1,178</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>PROCEEDS FROM SALE OF SURPLUS ASSETS</b>											
Proceeds - Retirement Village Divestment	9,187	1,422	0	0	0	0	0	0	0	0	0
Proceeds - AHBTC Divestment	3,500	1,000	0	0	0	0	0	0	0	0	0
Proceeds - Other	62										
<b>TOTAL PROCEEDS FROM SALE OF SURPLUS ASSETS</b>	<b>12,749</b>	<b>2,422</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Adelaide Hills Council 10 Year Financial Plan for the Years ending 30 June 2029 SUMMARY OF TOTAL STRATEGIC INITIATIVES EXPENDITURE 2019-20 Long Term Financial Plan for Consultation		Projected Years									
Current Year 2018/19 \$'000		2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000
<b>PROSPER</b>											
1.01 - World Heritage	0	0	0	0	0	0	0	0	0	0	0
1.02 - Pest Free Area Status	0	0	0	0	0	0	0	0	0	0	0
1.03 - Favoured Tourism Destination	0	0	0	0	0	0	0	0	0	0	0
1.04 - International Mountain Bikes	10	0	0	0	0	0	0	0	0	0	0
1.05 - Easier to do Business	0	0	0	0	0	0	0	0	0	0	0
1.06 - Transport Needs for Business	0	40	40	60	60	0	0	0	0	0	0
1.07 - Key Walking & Cycling Trails	150	375	275	275	275	275	275	275	275	275	275
1.08 - Easier Farming through Development Plan	0	0	0	0	0	0	0	0	0	0	0
1.09 - Age friendly	0	0	0	0	20	0	0	0	0	0	0
1.10 - More Housing opportunities	0	0	0	0	0	0	0	0	0	0	0
1.11 - Nature Play Concepts	0	0	0	0	0	0	0	0	0	0	0
1.12 - Community Wellbeing & Resilience	15	50	50	80	80	80	80	80	80	80	80
1.13 - Road Users Safety	100	399	300	300	300	300	300	300	100	100	0
<b>NET EXPENDITURE FOR PROSPER</b>	<b>275</b>	<b>864</b>	<b>665</b>	<b>715</b>	<b>735</b>	<b>655</b>	<b>655</b>	<b>655</b>	<b>455</b>	<b>455</b>	<b>355</b>
<b>CONNECT</b>											
2.01 - Reconciliation Actions	0	0	10	15	15	15	15	15	15	15	15
2.02 - Social Inclusion & Diversity	3	3	3	0	0	90	110	110	110	110	110
2.03 - Community Leadership Program	0	0	0	0	0	0	0	0	0	0	0
2.04 - AHBTC Masterplan	5	108	948	559	267	261	235	226	217	208	198
2.05 - Community Learning	47	41	39	47	41	39	47	41	39	47	41
2.06 - Events	20	15	15	50	50	50	50	50	50	50	50
2.07 - Improve Transport Options	0	580	0	0	0	0	0	0	0	0	0
2.08 - Youth Participation & Engagement	15	11	11	11	11	11	11	11	11	11	11
<b>NET EXPENDITURE FOR CONNECT</b>	<b>89</b>	<b>757</b>	<b>1,026</b>	<b>682</b>	<b>384</b>	<b>466</b>	<b>468</b>	<b>453</b>	<b>442</b>	<b>441</b>	<b>425</b>
<b>PLACE</b>											
3.01 - Sustainable Living	53	43	36	30	30	30	30	30	30	30	30
3.02 - Carbon Neutrality	70	145	210	70	20	20	20	20	10	10	10
3.03 - Conservation & biodiversity management	0	0	0	0	0	0	0	0	0	0	0
3.04 - Amy Gillett Bikeway	500	0	500	0	0	0	0	0	0	0	0
3.05 - Infrastructure Maintenance & Renewal	100	100	100	100	100	100	100	100	100	100	100
3.06 - Cat impact reduction	0	0	30	30	0	0	0	0	0	0	0
3.07 - Landfill waste reduction	0	40	10	0	0	0	0	0	0	0	0
3.08 - Northern Freight Train Bypass Options	0	0	0	0	0	0	0	0	0	0	0
3.09 - Community-led place making	90	650	150	100	50	50	0	0	0	0	0
3.10 - Off grid Power Opportunities	15	0	0	0	0	0	0	0	0	0	0
<b>NET EXPENDITURE FOR PLACE</b>	<b>828</b>	<b>978</b>	<b>1,036</b>	<b>330</b>	<b>200</b>	<b>200</b>	<b>150</b>	<b>150</b>	<b>140</b>	<b>140</b>	<b>140</b>
<b>EXPLORE</b>											
4.01 - Engagement	0	0	0	0	0	0	0	0	0	0	0
4.02 - Emerging Technologies	0	0	0	0	0	0	0	0	0	0	0
4.03 - Service Access including On line	25	0	100	60	60	60	60	60	60	60	60
4.04 - Creativity	0	0	0	0	0	0	0	0	0	0	0
4.05 - Council boundaries serving community	0	20	20	0	0	0	0	0	0	0	0
4.06 - Partnering & Resource Sharing	0	0	0	0	0	0	0	0	0	0	0
<b>NET EXPENDITURE FOR EXPLORE</b>	<b>25</b>	<b>20</b>	<b>120</b>	<b>60</b>	<b>60</b>	<b>60</b>	<b>60</b>	<b>60</b>	<b>60</b>	<b>60</b>	<b>60</b>

**IMPORTANT:** The funding allocated within this table represents ADDITIONAL funding to support specific initiatives relating to the above Strategies and Plans. Where no additional funding is provided above, the existing allocations within the recurrent operating budget of Council is considered sufficient to ensure the above Strategies and Plans can be progressed.

Adelaide Hills Council											
10 Year Financial Plan for the Years ending 30 June 2029											
SUMMARY OF TOTAL STRATEGIC INITIATIVES EXPENDITURE											
2019-20 Long Term Financial Plan for Consultation											
	Current Year	Projected Years									
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
ORGANISATIONAL SUSTAINABILITY											
5.01 - Our organisation	35	0	0	0	0	0	0	0	0	0	0
5.02 - Work health and safety	18	28	29	29	0	0	0	0	0	0	0
5.03 - Financial sustainability	0	0	0	0	0	0	0	0	0	0	0
5.04 - Customer service commitment	75	40	210	10	10	10	10	10	10	10	10
5.05 - Risk and responsibility	0	17	0	0	0	0	0	0	0	0	0
5.06 - Collaboration on public policy setting	0	0	0	0	0	0	0	0	0	0	0
5.07 - Governance	40	55	0	20	193	10	0	20	212	10	0
NET EXPENDITURE FOR ORGANISATIONAL	168	140	239	59	203	20	10	30	222	20	10
STRATEGIC PLAN TOTAL	1,385	2,759	3,086	1,846	1,582	1,401	1,343	1,348	1,319	1,116	990
FUNCTIONAL STRATEGIES											
Asset Management Plan	0	850	710	610	450	100	500	100	390	200	200
Communications & Marketing Plan	55	33	43	33	33	33	33	33	33	33	33
Positive Ageing Strategy	0	0	0	0	0	0	0	0	0	0	0
Waste Management Strategy	0	0	0	0	0	0	0	0	0	0	0
Animal Management Plan	0	0	0	0	0	0	0	0	0	0	0
Corporate Plan	25	25	15	10	10	15	10	10	15	10	10
Emergency Management Plan	40	40	35	10	10	10	30	10	10	30	10
Economic Development Strategy	0	0	100	100	100	100	100	100	100	100	100
Community Strategy	0	0	0	0	0	0	0	0	0	0	0
Biodiversity Strategy	75	130	97	97	97	85	77	75	57	57	57
Sport & Recreation Strategy	0	0	0	0	0	0	0	0	0	0	0
Trails Strategy	0	0	0	0	0	0	0	0	0	0	0
Climate Change Adaptation Plan	110	60	60	130	100	100	0	0	0	0	0
Water Management Plan	110	222	510	300	100	0	0	0	0	0	0
FUNCTIONAL STRATEGIES TOTALS	415	1,360	1,570	1,290	900	443	750	328	605	430	410
STRATEGIC PLAN OUTCOMES PROVISION	0	200	200	200	200	200	200	200	200	200	200
TOTAL	1,800	4,319	4,856	3,336	2,682	2,044	2,293	1,876	2,124	1,746	1,600
ALLOCATION TO LTFP	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
TOTAL NET NEW, CAPACITY/UPGRADE CAPITAL INITIATIVES	855	3,402	3,790	2,193	1,295	783	1,123	717	795	613	507
TOTAL OPERATING INITIATIVES	945	917	1,066	1,143	1,387	1,261	1,170	1,159	1,329	1,133	1,093
GRAND TOTAL STRATEGIC INITIATIVES	1,800	4,319	4,856	3,336	2,682	2,044	2,293	1,876	2,124	1,746	1,600

**IMPORTANT:** The funding allocated within this table represents ADDITIONAL funding to support specific initiatives relating to the above Strategies and Plans. Where no additional funding is provided above, the existing allocations within the recurrent operating budget of Council is considered sufficient to ensure the above Strategies and Plans can be progressed.

Adelaide Hills Council	
10 Year Financial Plan for the Years ending 30 June 2029	
ECONOMIC INDICATORS	
2019-20 Long Term Financial Plan for Consultation	
GENERAL INDEXATION:	
CPI - Adelaide	1.70%
LGPI - Operating	2.07%
CPI - LGPI diff	0.37%
LGPI - Capital	2.07%
Indice Applied to General Revenue	1.70%
Indice Applied to General Expenditure	1.70%
Indice Applied to Depreciation & Capital	2.07%
EMPLOYMENT COSTS:	
AWE - Australia	1.70%
Enterprise Agreement	1.00%
Leave Revaluation	0.75%
Grade Step Increases	0.00%
Indice Applied to LTFP	3.45%
Superannuation	9.50%
Superannuation Increase in % Terms	
RATES INCOME	
Renewal Catch Up	1.00%
Growth	0.75%
Indice Applied to CWMS Revenue	10.00%
ELECTRICITY COSTS	
Anticipated price variation to CPI	(6.90%)
Anticipated change in consumption	0.00%
Indice Applied to LTFP (excl CPI) Electricity	(6.90%)
Indice Applied to LTFP (excl CPI) Streetlighting	(6.90%)
WATER COSTS	
Anticipated price variation to CPI	0.00%
Anticipated change in consumption	1.00%
Indice Applied to LTFP (excl CPI)	1.00%
WASTE COSTS	
Anticipated price variation to CPI	2.00%
Anticipated change in consumption	(1.00%)
Indice Applied to LTFP (excl CPI)	1.00%
Estimate Loan rate	4.50%
Estimate Cash Advance Rate	4.25%
Average Diff	0.25%

---

# **Appendix 2**

## *Consultation Report from EngageHQ*

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# Project Report

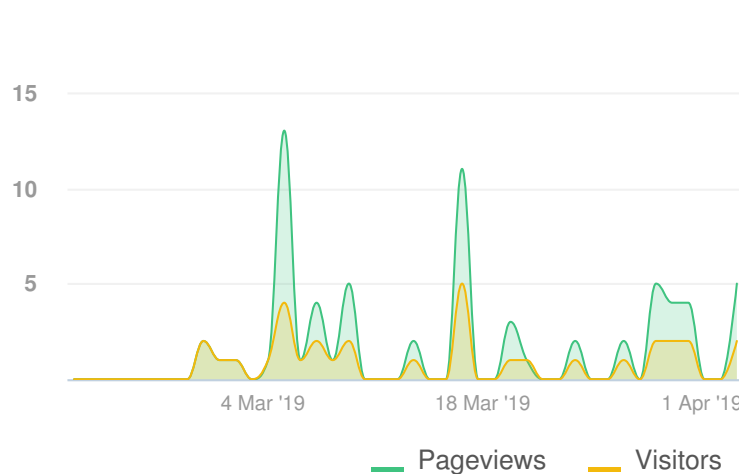
06 April 2016 - 01 April 2019

## Hills Voice: your say

**Long Term Financial Plan - open for comments 6 March - 29 March 2019**



### Visitors Summary

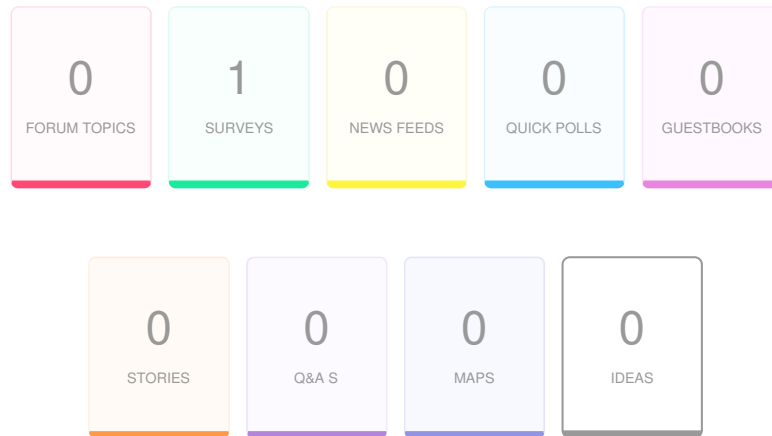


### Highlights

TOTAL VISITS	MAX VISITORS PER DAY	
34	5	
NEW REGISTRATIONS		
0		
ENGAGED VISITORS	INFORMED VISITORS	AWARE VISITORS
0	19	28

Aware Participants	28	Engaged Participants	0		
Aware Actions Performed	Participants	Engaged Actions Performed	Registered	Unverified	Anonymous
Visited a Project or Tool Page	28				
Informed Participants	19	Contributed on Forums	0	0	0
Informed Actions Performed	Participants	Participated in Surveys	0	0	0
Viewed a video	0	Contributed to Newsfeeds	0	0	0
Viewed a photo	0	Participated in Quick Polls	0	0	0
Downloaded a document	18	Posted on Guestbooks	0	0	0
Visited the Key Dates page	0	Contributed to Stories	0	0	0
Visited an FAQ list Page	0	Asked Questions	0	0	0
Visited Instagram Page	0	Placed Pins on Places	0	0	0
Visited Multiple Project Pages	18	Contributed to Ideas	0	0	0
Contributed to a tool (engaged)	0				

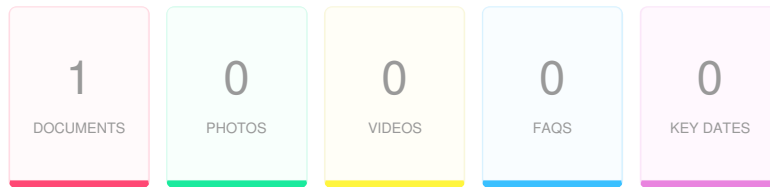
## ENGAGEMENT TOOLS SUMMARY



Tool Type	Engagement Tool Name	Tool Status	Visitors	Contributors		
				Registered	Unverified	Anonymous
Survey Tool	Have Your Say - Long Term Financial Plan	Published	1	0	0	0



## INFORMATION WIDGET SUMMARY



Widget Type	Engagement Tool Name	Visitors	Views/Downloads
Document	Long Term Financial Plan for consultation	18	21
Key Dates	Key Date	0	0

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# **Appendix 3**

*Long Term Financial Plan  
Submissions*

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Community Consultation Feedback - Draft Long Term Financial Plan 2019				
No.	Method of contribution	Q&A Question	Response/Recommendation	Capital/ Operating
1	Email (via Council Member)	Respondent from Birdwood strongly supports the continuation of AG through to Mount Pleasant and endorses the accumulation of funds to achieve this.	<b>No Proposed change to the Annual Business Plan.</b> Comments to be noted.	Capital
2	Email (via Council Member)	Respondent advised that the LTFP should show enough money to fund Amy Gillett by accumulating funds so that if council had say \$1m in funds they could be used to match any grants received. The provision of \$500k every other year will achieve nothing.	<b>No Proposed change to the Annual Business Plan</b>  Council has included funding for Amy Gillett Bikeway based on an understanding of the need for State or Federal Government Funding to support the project, and the impact of borrowings across years. It is noted that if Council's budgeted contribution is not required in a particular year then Council can make a decision to carry those funds forward to future years, thus accumulating an increased amount to match with other government funding. Council are exploring a number of mechanisms to achieve the completion of Amy Gillett including a joint approach as part of a broader inter regional cycle network.  At this stage it is anticipated that a Carry forward of \$500k will be recommended to occur for the 2018-19 year, and therefore subject to Council approval for an additional \$500k in 2020/21 there will be \$1m available to progress the bikeway to support any State or Federal Government funding.	Capital